The Institute of Public and Municipal Management of NRU HSE (IPAMM), seeking to optimise state functions and proceeding from the principles of New Public Management, studies the condition of the institutions of executive authority and the mechanisms of state regulation, develops applied solutions for their improvement and to enhance the quality of public services, addresses method-based issues concerning the strategic and operational planning of the operations of executive authorities and offers solutions for improving interaction between the state and civilian society.

IPAMM Director – Andrey Klimenko

Objectives of institute operations

- Development of the Russian school of public management and regulation
- Expert support of authorities in improving public management and organisation of the civil service
- Development, under the auspices of NRU HSE of a specialist platform for discussing topical directions in enhancing productivity of public management and regulation and the formation of competency centres in this field
- Implementation of educational programmes, including programmes of further qualification of public and municipal servants
- Development of international collaboration of scholars and practitioners in public management and regulation

Key subject-based directions

- The organisation, functions and services of executive authorities
- Results-based management and planning of the operations of executive authorities
- Regulatory impact assessment and improvement of state regulation
- E-government and e-services
- Organisation and mechanisms of public service
- Public-private partnership
- Interaction between the state and civilian society (open government)

Our partners

The Faculty of Public and Municipal Management

The Faculty of Public and Municipal Management of NRU HSE offers bachelor’s and master’s programmes, based on academic courses in public sector economics, the theory of organisations, the theory of state and law, management and a wide range of applied disciplines. IPAMM staff conducts lessons with faculty students in disciplines that can be joined with the theme of Public Management Technologies.

The magazine Public and Municipal Management Issues

The magazine publishes materials on topical issues related to the practice of public and municipal management. The key focus is on economic, organisational and managerial aspects of public and municipal management, including matters pertaining to state regulation, public service, the interaction of the state and civilian society and the introduction of state-of-the-art technologies, including ICT. IPAMM staff members are regular contributors to the magazine.
Scientific research, consulting and educational programmes

On average, in a year IPAMM performs about one hundred projects to order for authorities of various levels, public institutions and private organisations. IPAMM projects focus on the following subject matter:

Development of techniques for strategic planning and programming and the drafting of strategic planning documents
Preparation of proposals to optimise functions and administrative and management processes in executive authorities
Interaction of executive authorities and civilian society. Studying mechanisms of civilian involvement in public and municipal management and systems of open government and open data
Study of the organisation and methods of results-based management, including budgeting for results
Methodology and technical approaches to assess the quality and productivity of public management and regulation, monitoring the quality of provision of public and municipal services and services of organisations in the budget-funded sector
Regulatory impact assessment in the system of public management. Preparation of proposals for improving state regulation, including control and supervisory activity
Development and expert review of programmes and projects for elaborating the information society, e-government and e-services
Contemporary bureaucracy, an effective contract with an official and systems to assess and incentivise the activity of public servants
Public-private partnership
Development and implementation of educational programmes using new training technologies in systems for the retraining and further qualification of public servants

Specialist analytical support of public authorities

Preparation of proposals to optimise the functions and methods used in public management for draft concepts and other strategic planning documents
Specialist support for involvement in the work of the Government Commission and working groups on implementing administrative reforms (optimising performance of government functions, enhancing the quality of public service provision, reducing administrative obstacles, improving control and supervision and introducing results-based management)
Preparation and expert review of draft strategies, state programmes, plans of executive authorities and programmes for enhancing the performance of budget expenditures on federal and regional levels
Elaboration of specialist materials, implementation of pilot projects as part of events in development programmes and public service reforms (an effective contract with an official, human resources provision for executive authority functions and assessment of the effectiveness of anti-corruption measures)
Technical coordination of systemic projects, primarily in the development of interdepartmental information interaction, the formation of information and accounting systems, the interaction between public authorities and the civilian society and open data
Involvement in the operation of Open Government, including as part of the Expert Council under the Russian Federal Government
Involvement in the work of public councils under the federal executive authorities and departmental working groups

www.ipamm.hse.ru
Subject matter of Institute projects (2012 – 2013)

Development of draft strategies for socioeconomic development and investment strategies and sector-based programmes for a number of constituent entities of the Russian Federation

Elaboration of concepts and strategies for development of industries and industrial complexes

Development of a system-based project for implementation of a state programme for the city of Moscow – the Information City (2012-2016) – and performance of the functions of the directorate of the state programme

Elaboration of the Concept of Open Date in the Russian Federation

Specialist support for administrative reform events in a constituent entity of the Russian Federation

Monitoring of the quality and accessibility of public and municipal services

Reducing administrative obstacles, optimising and enhancing the quality of provision of public and municipal services, including based on multifunctional centres

Monitoring and assessment of the effectiveness of the work of local government in urban districts and municipal regions in a constituent entity of the Russian Federation

Organisational, legal and technical aspects of the process for introducing regulatory impact assessment in a constituent entity of the Russian Federation

Development of organisational models for regulatory impact assessment in the activity of individual constituent entities of a rule-making initiative

Normative provision for the comprehensive optimisation of how control and supervisory powers and also functions related to the provision of public services are implemented

Monitoring the control, supervisory and licensing functions during expert review of draft administrative regulations governing the implementation of state control (supervision)

Optimising the number of government civil servants and expenditure on public management as part of the development of a programme to enhance the effectiveness of budget expenditure


Centre for Government Activity Analysis
Director of the Centre – Andrey Zhulin
Specialises in analysis of the functions, administrative and management processes and organisational conditions surrounding the introduction of ICT into the activities of executive authorities, the development of open government systems and open data. Works to improve public regulation and optimise control and supervisory activity.

Centre for the Development of Regional and Municipal Administration
Director of the Centre – Konstantin Golovshchinskiiy
The objective of the Centre's work is to implement projects in strategic planning and the improvement of management on regional and municipal levels, develop systems for the provision of public services, both electronically and using the “single window” technique. The Centre performs an audit of human resources in government authorities and budget-funded institutions, in line with their corresponding functions and powers. It has considerable experience in assessing the performance of government authorities, institutions and organisations in the budget-funded sector.

Regulatory Impact Assessment Centre
Director of the Centre – Daniil Tsygankov
Develops methodological and technical issues related to regulatory impact assessment (RIA) of regulatory legal acts, programmes and policies. Sets up the RIA system on a turnkey basis for authorities, including further training for specialists in the given subject area within support for pilot RIA projects. Draws up procedures (rules) and method-based recommendations based on RIA and organises support for public consultations, substantiating evidence-based opinions for regulatory legal acts under discussion.

Public Service Development Centre
Director of the Centre – Nikolay Klishch
Specialises on the development and implementation of state-of-the-art technologies for HR management in executive government authorities. The Centre has been involved in elaborating draft federal programmes for reforming public service and the implementation of individual measures so related, including those that are associated with the introduction of assessment and incentive systems for the work of public servants.

Interdisciplinary Research Centre
Director of the Centre – Vladimir Korolev
Coordinates integrated projects in public management, strategic planning and the formation of industry programmes. The Centre’s remit encompasses development of public-private partnerships and intergovernmental collaboration, including intergovernmental programmes.